NewYork-Presbyterian
The University Hospital of Columbia and Cornell

2010 Annual Report

2000

A Defining Decade

2010

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Making a Gift to NewYork-Presbyterian

More than a decade has passed since NewYork-Presbyterian was created through the merger of the New York and Presbyterian Hospitals. When we look back to measure our progress, we are proud of the extraordinary growth and achievements the Hospital has made in many arenas – advances in medicine, establishment of new clinical programs and patient-centered services, and expansion of facilities to meet the ever-growing needs of our patients and their families.

A Defining Decade highlights some of the innovative initiatives NewYork-Presbyterian has launched during the last 10 years and the patients who have benefited from them. And while many circumstances have changed throughout these years, certain standards remained constant: our unwavering focus on quality care, our compassionate staff who truly put their patients first, and our commitment to the communities we serve to ensure their health and well-being.

Leadership Message

John J. Mack
Chairman

Herbert Pardes, M.D.
President and Chief Executive Officer

Time flies. Here at NewYork-Presbyterian we forge ahead day by day, week by week, year in and year out to make this a great hospital for our patients and their families. Only occasionally do we pause to look back and then it is largely to measure our progress. At the same time, we cannot help but note that a decade has passed since we were created by the merger of the New York and Presbyterian Hospitals. Where did the time go? More importantly, how well have we used it?

At that time, there were a number of similar mergers in the country that had failed, and many questions surrounding our own. Could we continue to strengthen the two medical centers while blending them into one hospital, and could we make that hospital a national and international leader? Could we take what some people thought at the time was a stressed and brittle institutional culture and transform it into a culture of service, compassion, and empathy? We knew we were big and intended to get bigger. Could we also become very good and establish ourselves as a high performing organization, functioning at the highest standards of excellence, quality, efficiency, and compassion?

We could and we did. By any measure you choose to select, the progress of NewYork-Presbyterian over the past 10 years has been extraordinary. We have grown from just over 90,000 inpatient hospitalizations in 2000 to over 114,000 in 2009. Our revenues over the same period grew from $1.8 billion to $3.2 billion. Our average case mix went from 1.73 to 2.07. This means that we are taking on ever more complex and difficult medical challenges. We have become the largest transplant program in the country. We have become a leader in minimally invasive surgery, robotic surgery for prostate cancer and gall bladder removal, for multi-unrelated donor kidney transplants, heart valve repair, brain and orthopedic surgery, gene therapy, stroke treatment, multi-viscera transplants, pediatric heart disease, neonatal intensive care, high risk pregnancies, in vitro fertilization, and many more.

Over the past 10 years, NewYork-Presbyterian has named several outstanding physicians to direct the Hospital's clinical departments. At NewYork-Presbyterian/Columbia, we welcomed Mitchell C. Benson, M.D., Chief of the Department of Urology; Mary D'Alton, M.D., Chief of Obstetrics and Gynecology; Donald W. Landry, M.D., Ph.D., Chief of Medicine; Jeffrey A. Lieberman, M.D., Chief of Psychiatry; Lawrence H. Schwartz, M.D., Radiologist-in-Chief, and Craig R. Smith, M.D., Surgeon-in-Chief; and at Morgan Stanley Children's Hospital, Lawrence R. Stanberry, M.D., Ph.D., Pediatrician-in-Chief, and Charles L. Stolar, M.D., Surgeon-in-Chief.

Providing new leadership at NewYork-Presbyterian/Weill Cornell are Frank A. Chervenak, M.D., Obstetrics and Gynecology; Donald J. D'Amico, M.D., Chief of Ophthalmology; Matthew E. Fink, M.D., Neurology;

Vice Chairs of the Board of Trustees: Jerry I. Speyer, Frank A. Bennack Jr., Charlotte M. Ford, and Peter A. Georgescu

Gerald M. Loughlin, M.D., Pediatrician-in-Chief, Phyllis and David Komansky Center for Children's Health; Fabrizio Michelassi, M.D., Surgeon-in-Chief; Robert J. Min, M.D., Radiologist-in-Chief; Peter N. Schlegel, M.D., Urologist-in-Chief; Andrew I. Schafer, M.D., Chief of Medicine; Thomas P. Sculco, M.D., Surgeon-in-Chief, Hospital for Special Surgery; Michael G. Stewart, M.D., Chief of Otorhinolaryngology; and Philip E. Stieg, Ph.D., M.D., Neurosurgeon-in-Chief.

K. S. Clifford Chao, M.D., was named Chief of the new Combined Program in Radiation Oncology at New York-Presbyterian Hospital, and Joel Stein, M.D., joined us as Chief of the Hospital's Combined Program in Rehabilitation Medicine.

And while the best doctors, the latest robots, and the new buildings are all important, to be a truly great institution we needed to strengthen quality, safety, and patient and employee satisfaction through cooperation, communication, and teamwork. And we did. We have made this a safer hospital with significant improvements in quality. Our nationally reported outcomes for heart attack, heart failure, and pneumonia are among the best in the country. We have pioneered innovations to improve quality – our Patient Safety Fridays and House Staff Quality Councils are nationally recognized Best Practices that are being adopted by other institutions nationwide.

We have made this a warmer, more friendly, more compassionate hospital as evidenced by major increases in our measured patient satisfaction scores. Staff turnover has gone down by almost half over the decade, and employee satisfaction as measured by a large nationwide survey is the highest of any teaching hospital surveyed.

We have one of the most diverse patient populations in the country, perhaps the world. We have become a national leader in medical interpreting, providing over 240,000

2000

The Joint Commission accredits New York-Presbyterian Hospital as a single institution.

2001

The Beverly and Arthur Sherin Comprehensive Outpatient Transplant Center opens at New York-Presbyterian/Columbia for patients needing transplant.

New York-Presbyterian/Weill Cornell is selected as the only site for a clinical trial of a vaccine designed to fight multiple myeloma.

2002

The New York Brain Tumor Project is launched at New York-Presbyterian/Weill Cornell to investigate promising new treatments for brain cancer.

A study by the Herbert Irving Comprehensive Cancer Center at New York-Presbyterian/Columbia confirms that tamoxifen is beneficial for women who are at "very high risk" for breast cancer.

2003

In collaboration with the New York-Presbyterian Healthcare System, the Hospital inaugurates NYPSTAT – a 24/7 hospital-to-hospital patient access and transfer service.

2004

New York-Presbyterian launches *To Realize Medicine's Promise* – a $1 billion capital campaign – under the leadership of Jerry I. Speyer, Hospital trustee and Campaign Chair.

2005

New York-Presbyterian/Columbia is the first hospital in the greater New York City area to offer vagus nerve stimulation therapy for treatment-resistant depression.

A surgical option for breast cancer patients combines removal of the cancerous tumor with breast reduction in a procedure pioneered by New York-Presbyterian/Weill Cornell surgeons.

2006

New York-Presbyterian is awarded Stroke Center designation from the New York State Department of Health recognizing the Hospital for providing rapid, quality care and treatment advances.

2007

The American College of Surgeons accredits New York-Presbyterian as a Center of Excellence for Obesity Surgery and designates the Hospital as a top-rated IA facility – the first such honor given in the United States.

2008

New York-Presbyterian is listed as one of the country's Best Workplaces for Information Technology based on a survey by *Computerworld* magazine.

2009

New York-Presbyterian Hospital introduces a new electronic personal health record – myNYP.org – enabling patients to access their medical information wherever and whenever they need it.

2010

The U.S. Environmental Protection Agency (EPA) honors the Hospital with an ENERGY STAR Partner of the Year Award for Sustained Excellence in Energy Management, the energy program's highest honor.

In Memoriam

NewYork-Presbyterian mourns the loss of the following members of our medical staff:

David V. Becker, M.D.
Desiree Pardi, M.D., Ph.D.
Fred Plum, M.D.

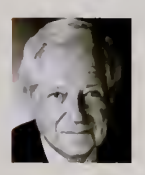
We were also deeply saddened by the passing of several members of the Hospital's Board of Trustees in 2009 and 2010:

As Chairman Emeritus and Life Trustee of NewYork-Presbyterian Hospital, **John F. McGillicuddy** made lasting contributions toward improving patient care and securing the future of our Hospital for many years to come. Critical to the success of the 1998 merger that created NewYork-Presbyterian Hospital, he generously supported the Hospital's modernization, helping to realize the construction of the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell.

Life Trustee **Kenneth H. Hannan** was elected to New York Hospital's Board of Governors in 1957 and served as President of that Board from 1966 to 1974. One of our most enthusiastic supporters, Mr. Hannon made numerous contributions to ensure the health of the Hospital and our patients.

Marilyn Laurie served on the Hospital Board from 2003 to 2009 as a representative of the Board of Trustees of Columbia University. She was an engaged and active contributor particularly with respect to marketing and public relations, which were her fields of expertise.

Paul Milstein was elected to the Board of The Presbyterian Hospital in 1988 and served as Chairman of its Real Estate and Building Committee. Together with his family and that of his brother Seymour, he contributed generously to the building of The Milstein Hospital.



Since 2000, **Lionel I. Pincus** served on the Hospital's Board of Trustees, applying his pioneering financial expertise to the Board's Budget and Finance Committee and Investment Committee. He was also Chair Emeritus of the Trustees of Columbia University.

Richard D. Siegal served as a dedicated member of NewYork-Presbyterian's Board of Trustees since 2005. A generous institutional benefactor, Mr. Siegal applied his entrepreneurial spirit to facilitate medical research and development.

Sidney J. Weinberg Jr. served both Presbyterian Hospital and NewYork-Presbyterian Hospital for 40 years. During this time, Mr. Weinberg held several significant leadership positions, including Vice Chairman of the Board and Chairman of the Joint Conference Committee.

interpretation services in 90 different languages in 2009. We have become a regional and national leader in information technology, using it to enhance quality and safety and to improve care coordination. We have developed a large program of community health and outreach, pioneering new ways of improving and coordinating care through a number of programs, including the placement of patient navigators in our emergency departments to help guide our neediest patients.

We have raised well over a billion dollars and successfully completed an Eight-Year Capital Campaign and Plan, building over 817,000 square feet of new space, including Morgan Stanley Children's Hospital, the new 14th floor of the Greenberg Pavilion, the Vivian and Seymour Milstein Family Heart Center, the Iris Cantor Women's Health Center, the Lisa Perry Emergency Center, the Ronald O. Perelman Heart Institute, and the new Infusion Center in the Herbert Irving Comprehensive Cancer Center. We renovated another roughly 1.4 million square feet adding intensive care beds, operating rooms of the future, and new interventional suites.

We have made this a destination hospital, ranked among the very top hospitals in *U.S.News & World Report*.

As you will read in our annual report feature, the achievements of NewYork-Presbyterian Hospital over the past 10 years have been remarkable. The decade has been defined by notable milestones that have enabled the Hospital to establish itself as a premiere medical institution functioning at the highest levels of excellence, quality, patient safety, and compassion.

We know the future will hold many challenges as the country adapts to a new era in healthcare and continues to face ongoing economic uncertainty. We face this road ahead with a commitment to intensify our efforts to enhance and sustain a consistent culture of humane care; to advance quality and safety for our patients and families; and to improve the health and healthcare of our communities. We do so with the support of our donors and benefactors, the vision and acumen of our Board of Trustees, a superb medical staff, and our dedicated employees and volunteers.

A Defining Decade

2000

Opportunity Abounds At the dawn of the new decade, NewYork-Presbyterian Hospital – now more than two years into its existence as a merged entity – passes its first Joint Commission survey, with all indications that the integration of two major academic medical centers is well on its way to becoming a healthcare leader with tremendous opportunity to be an exemplary, humane force for patients and their families. A major capital fundraising program is helping to support and facilitate the uniting of clinical programs and further collaborations with its affiliated medical schools – Columbia University College of Physicians and Surgeons and Weill Cornell Medical College. The creation of service lines organized around patient groups and disease categories is moving forward – a further example of the Hospital's efforts to facilitate the development of focused, high quality care.

Herbert Pardes, M.D., is named President and Chief Executive Officer of NewYork-Presbyterian Hospital. Nationally recognized for his extensive experience and expertise in education, research, clinical care, and health policy, Dr. Pardes was Vice President for Health Sciences for Columbia University and Dean of the faculty of medicine at Columbia University College of Physicians and Surgeons prior to joining NewYork-Presbyterian.

NewYork-Presbyterian/Columbia marks its 100th liver transplant surgery. Today the program is one of the busiest in the country, performing approximately 150 liver transplants a year.

Jean C. Emond, M.D. (center) and Steven J. Lobritto, M.D.

Jack D. Barchas, M.D.

One of the largest studies ever undertaken for borderline personality disorder is begun by researchers with the Department of Psychiatry at Weill Cornell Medical College and NewYork-Presbyterian/Westchester and Harvard University that will investigate the causes and development of this illness as well as its treatment.

2001

Triumphs and Tragedy In many ways, 2001 is a very successful year for NewYork-Presbyterian. An initial budget projection of a $10 million loss is turned into a $2 million gain. The Hospital continues to push the frontiers of medical and surgical medicine, and upgrades many facilities that mark the beginning of a major overhaul of the Hospital's infrastructure. But there is no doubt that the year 2001 will be inextricably linked to the heartbreaking events of September 11. In the wake of this tragedy, NewYork-Presbyterian Hospital employees demonstrate a singular strength that provides hope. The Hospital goes into full disaster mode, with staff mobilizing to prepare for the thousands of victims who would never come and save the lives of the hundreds who did.

John J. Mack, then Chief Operating Officer and President of Morgan Stanley Dean Witter & Co., is elected Chairman of the Hospital's Board of Trustees.

Roger W. Yurt, M.D. (far left) with Herbert Pardes, M.D. (third from left) and Neal E. Flomenbaum, M.D. (fourth from left) with other members of the patient's care team

The first of 18 survivors of the World Trade Center attacks who were patients in the William Randolph Hearst Burn Center is discharged from NewYork-Presbyterian/Weill Cornell.

Michael A. Weiner, M.D.

The new Herbert Irving Child and Adolescent Oncology Center – a cheerful and child-friendly facility for outpatient treatments and cancer care – opens at NewYork-Presbyterian/Columbia.

Shing-Chiu Wong, M.D.

NewYork-Presbyterian/Weill Cornell is one of the few centers in the United States to perform intravascular radiation procedures using two newly approved FDA devices to reduce rearrowing of coronary arteries.

2002

Together We Heal In the wake of 9/11, thousands of individuals at NewYork-Presbyterian – at every level of the organization – open their hearts, donate their time and resources, and contribute their spirit to the healing of our community. During 2002, the Hospital also implements its *Excellence at Work* campaign, creating a culture of caring that is second to none. At the same time, the appointment of renowned specialists from around the country continues to enhance clinical programs and further pioneering work in such areas as pediatrics, cardiovascular disease, colorectal cancer, laparoscopic surgery, and neuroradiology, to name a few. In addition, NewYork-Presbyterian takes a leadership position in defining measures of clinical quality and patient safety, evaluating clinical outcomes using scientific methodology, and defining clinical protocols that will set standards for delivering quality care.

The Hospital's Emergency Medical Services is one of the very first on the scene of the September 11th, 2001 attack on the World Trade Center, deploying 28 responders to the site that day. As a result of the unwavering dedication of the crew, four of our EMS personnel lose their lives. In 2002, the Hospital erects a monument in their honor. The memorial, which is near the entrance to the ambulance deck at East 70th Street, is located on the same spot where mourners spontaneously placed flowers and mementos in the days after the attack.

Research at NewYork-Presbyterian/Columbia confirms that women who are at "very high risk" for breast cancer can benefit from tamoxifen for primary prevention, and that for these women, chemoprevention with the drug is cost-effective. The Food and Drug Administration had made tamoxifen the first drug to be approved for the prevention of breast cancer, but few physicians had been prescribing it for this purpose.

Dawn L. Hershman, M.D.

Erica C. Jones, M.D., and Orli Etingin, M.D.

The Iris Cantor Center for Women's Health – one of the most comprehensive medical facilities for women in New York City – opens at NewYork-Presbyterian/Weill Cornell.

The William Randolph Hearst Burn Center at NewYork-Presbyterian/Weill Cornell celebrates its 25th anniversary. In the months following 9/11, a sea of cards and letters received from children and adults the world over offered heartfelt words of encouragement and were inspirational to the staff and visitors who passed through the corridors on the way to the most well-known burn unit in the world.

Roger W. Yurt, M.D. (center)

Craig R. Smith, M.D., and Allan Schwartz, M.D.

NewYork-Presbyterian/Columbia surgeons conduct a national, multicenter trial to test the benefits of off-pump coronary artery bypass grafting (CABG) on neurocognitive dysfunction, cardiac function, and overall recovery. Initial results indicate that off-pump CABG significantly reduces morbidity and may be viable for many coronary revascularization patients.

2003

The Power of Partnership Through partnerships with trustees, donors, and two top-ranked medical colleges, 2003 is one of continued progress and strong clinical, financial, and operational performance for NewYork-Presbyterian Hospital. At the same time, new initiatives are implemented to address unmet needs in the communities served by the Hospital's five sites. The vision of the Hospital's Board and the increasing generosity of donors enable the Hospital to strengthen clinical programs through ongoing recruitment, the building and renovation of new facilities, and the incorporation of the latest technology in patient care. Bolstered by the depth and breadth of research and education made possible by collaborations with Columbia University College of Physicians and Surgeons and Weill Cornell Medical College, the Hospital continues to forge a place in the top tier of academic medical institutions.

We celebrate the opening of Morgan Stanley Children's Hospital – a 10-story, 265,000-square-foot-facility funded entirely by philanthropic support. The Hospital provides comprehensive care, from diagnosis to recovery, in general pediatrics and in the full range of medical and surgical subspecialties.

Jenise Forde-Baker, M.D., James F. Giglio, M.D., and Raffaele Milizia, M.D.

The Hospital launches one of the first joint emergency medicine residency programs between two academic medical centers in the United States.

Felice H. Schnoll-Sussman, M.D.

The Jay Monahan Center for Gastrointestinal Health is established at NewYork-Presbyterian/Weill Cornell to focus on prevention, screening, treatment, support, research, and education for individuals who have or are at risk for developing cancers of the digestive system.

Front row: Students John Vallejo, Jokeyni Lorenzo, and Olena Zozulevich
Back row: Michael Abalos, Elaine Espinal, Agustin Diaz, and Yuriem Espinal

The Lang Youth Medical Program at NewYork-Presbyterian/Columbia is launched, helping young people to develop intellectual and life skills that will position them to attend college and become future leaders in the sciences and in their communities.

2004

Reaffirming Our Vision With each passing year, New York-Presbyterian continues to take steps to provide outstanding care to patients and families. Over the past several years, the Hospital's efforts have earned it distinction in *U.S.News & World Report* surveys, with rankings that have elevated its position to among the nation's best hospitals. New clinical leadership is named in several key areas, including gastrointestinal disorders, psychiatry, interventional cardiology, cancer, neonatology, pediatric neurology, and urology. Major investments are made in technology and information systems with an initial focus on computerized physician order entry systems and electronic medical records. The Hospital also plays a significant role in the development of a national health information technology policy.

Antonio M. Gotto Jr., M.D., D.Phil., Zev Rosenwaks, M.D., Herbert Pardes, M.D., David Abramson, M.D., Kangpu Xu, M.D., and Katherine Beaverson with three generations of the Zimmerman family

New York-Presbyterian/Weill Cornell physicians successfully employ preimplantation genetic diagnosis for retinoblastoma, resulting in the world's first babies born free of this deadly eye cancer.

New York-Presbyterian/Columbia establishes the Center for Prenatal Pediatrics – today named for Carmen and John Thain – to diagnose and treat women with high-risk pregnancies.

From top, clockwise: Mary E. D'Alton, M.D., Lynn L. Simpson, M.D., and Carlota Bastos with patient Deyanira Martin

At front of classroom: Arlen Zamula and an elementary school class from P.S. 128

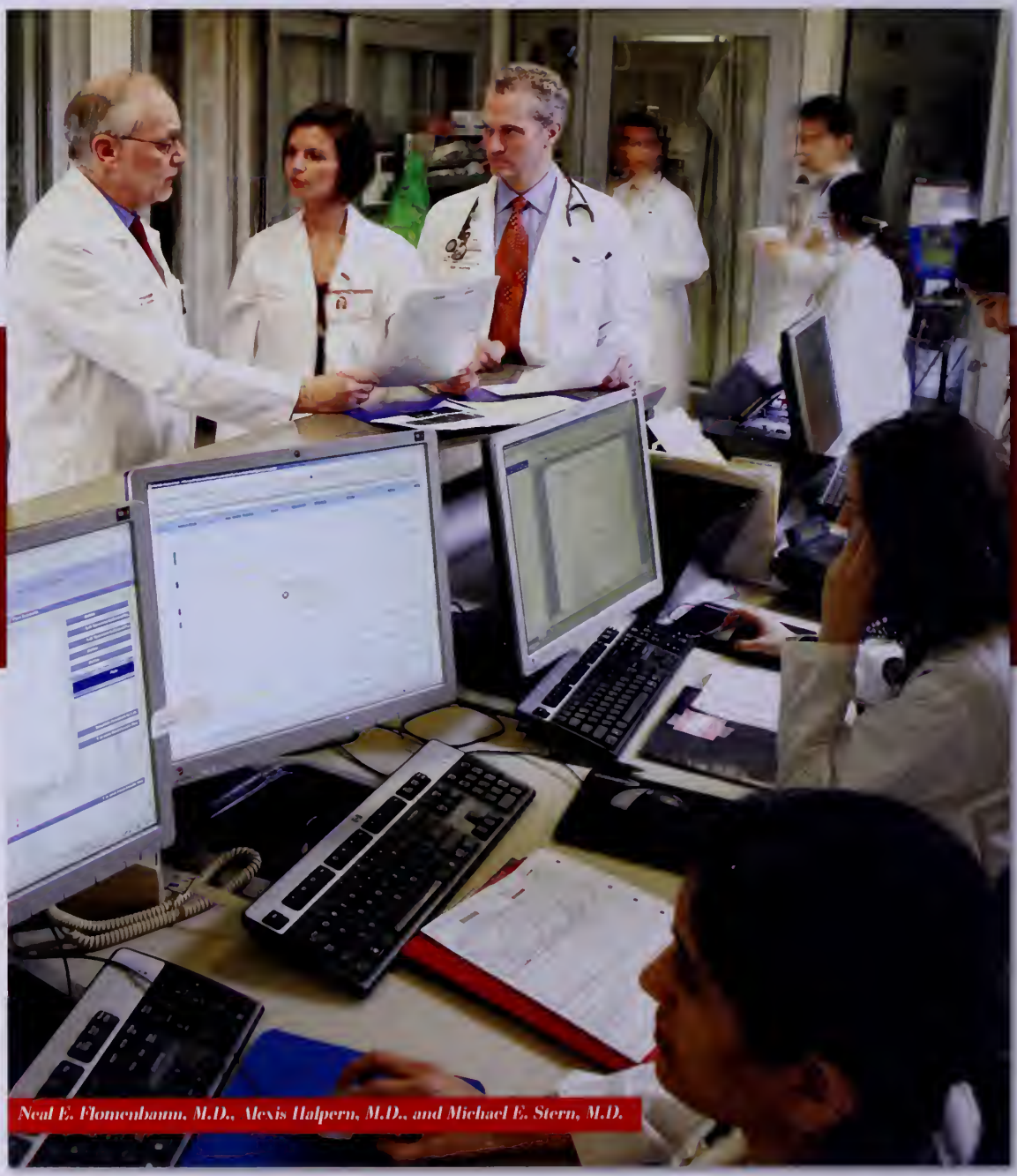
With the support of a $2.28 million grant from the U.S. Department of Health and Human Services, NewYork-Presbyterian launches Healthy Schools Healthy Families for some 5,000 medically underserved children in Harlem and Washington Heights. The program cultivates healthy lifestyle behaviors through physical fitness activities and good nutrition practices, and also helps to facilitate access to preventive, primary, and specialty care.

JoAnn Difede, Ph.D.

NewYork-Presbyterian/Weill Cornell becomes the first center in the northeast to create a virtual reality exposure therapy program to treat post-traumatic stress disorder following the terrorist attacks on the World Trade Center.

2005

Accomplishing Our Goals The year is marked by impressive accomplishments in a number of areas. With increased patient volume, the ongoing pursuit of operational efficiencies, and revenue enhancement efforts, NewYork-Presbyterian realizes a $60.1 million gain from operations. The Hospital embarks on three priority building projects: the Advanced Therapeutic Services Center and a new inpatient floor atop the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell, and the Vivian and Seymour Milstein Family Heart Center at NewYork-Presbyterian/Columbia. Great progress is made in children's health, including the opening of the Phyllis and David Komansky Center for Children's Health at NewYork-Presbyterian/Weill Cornell. Our Division of Nursing remains very strong, with recruitment and retention of nursing talent that enable the Hospital to maintain very low vacancy and turnover rates compared to national averages.



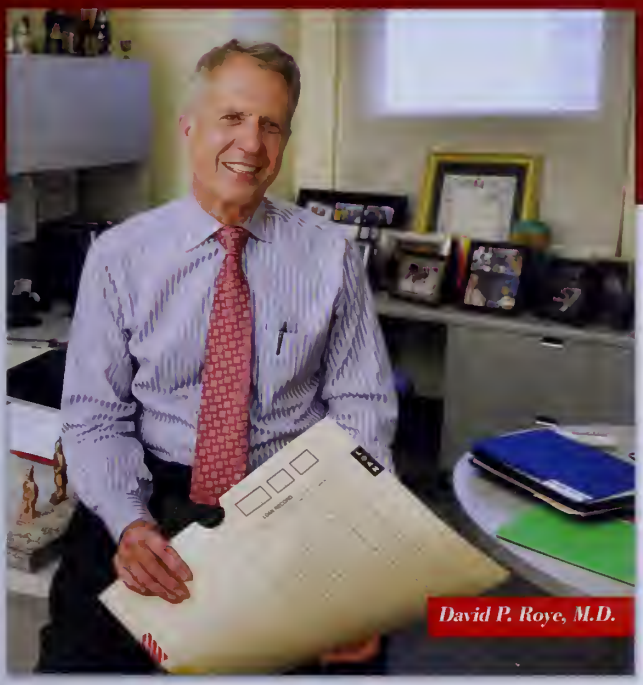
Neal E. Flomenbaum, M.D., Alexis Halpern, M.D., and Michael E. Stern, M.D.

NewYork-Presbyterian/Weill Cornell establishes the country's first geriatric emergency medicine fellowship, having anticipated years earlier a need for care that would focus on the complex medical and non-medical problems of an increasingly aging population.

Steven J. Corwin, M.D., is named Executive Vice President and Chief Operating Officer of NewYork-Presbyterian Hospital.

Mary E. D'Alton, M.D.

Researchers at NewYork-Presbyterian/Columbia demonstrate the high accuracy of non-invasive screening for Down syndrome in the first trimester of pregnancy.



David P. Roye, M.D.

The Department of Pediatric Orthopedics at Morgan Stanley Children's Hospital is the first in New York City to use a titanium rib prosthesis to correct a severe form of congenital curvature – or scoliosis – of a child's spine that constricts the lung cavity and prevents the lungs from fully growing.

Desiree Amy, R.N., and Jeffrey M. Perlman, M.B., Ch.B.

The new Phyllis and David Komansky Center for Children's Health – a full-service, multidisciplinary "pediatric hospital within a hospital" – opens at NewYork-Presbyterian/Weill Cornell.

Amazing things have happened here.

2000 David Letterman undergoes successful quintuple bypass surgery by O. Wayne Isom, M.D., at NewYork-Presbyterian/Weill Cornell.

2001 Harry Waizer, a victim of the 9/11 terrorist attack on the World Trade Center, is treated in the William Randolph Hearst Burn Center at NewYork-Presbyterian/Weill Cornell.

2004 Former President Bill Clinton has emergency quadruple bypass surgery at NewYork-Presbyterian/Columbia.

2002 Terence Boyle, a recipient of four kidney transplants, most recently in 2002, took part in the celebration of the Hospital's 3,000th kidney transplant in 2010. At 19, Mr. Boyle was diagnosed with polycystic kidney disease, the same disease that took his father's life at 38, and the same disease that has caused his three siblings to undergo a total of four kidney transplants.

2003 As a preemie, Jessica Schwartz contracted meningitis causing fluid to build up in her brain and requiring a shunt. At the Phyllis and David Komansky Center for Children's Health, pediatric neurosurgeons perform an innovative procedure called endoscopic ventriculostomy, which redirected the fluid, allowing Jessica to begin living a normal life.

2005 At 8 years old Natima Harry underg a heart transplant at Morgan Stanley Childr Hospital after spendi most of her young life and out of hospitals fo a congenital heart condition.

2005 Governor George Pataki is flown to NewYork-Presbyterian/Columbia for emergency surgery on an intestinal blockage.

2006 John Nolasco has delicate spine surgery at The Allen Hospital to help reduce pain brought on by quadriplegia and enable him to sit upright.

2005 Fireman Eugene Stolowski beats the odds – he was given only a 5 percent chance to survive injuries suffered in the line of duty.

2008 At NewYork-Presbyterian/Columbia, Barbara Asofsky receives a kidney from a good Samaritan as part of a four-way kidney swap – believed to be the largest performed in New York City at that time.

2007 Alcides Moreno survives a 500-foot fall from a scaffold thanks to trauma teams at NewYork-Presbyterian/Weill Cornell.

2009 Heather McNamara undergoes a 23-hour surgery involving six organs to remove an otherwise inoperable abdominal tumor – the first reported pediatric case of its kind.

2009 At eight months pregnant, Julie Simeone travels by helicopter across the Hudson River to NewYork-Presbyterian/Weill Cornell to undergo emergency cardiac surgery for a life-threatening aneurysm followed by a Cesarean section to deliver her son.

2010 NewYork-Presbyterian Hospital reaches a major milestone in April with its 3,000th kidney transplant. To celebrate the occasion, the Hospital welcomes hundreds of transplant patients, donors, and their families to The Armory in Washington Heights for the *Circle for Life: Renal 3,000* event.

2006

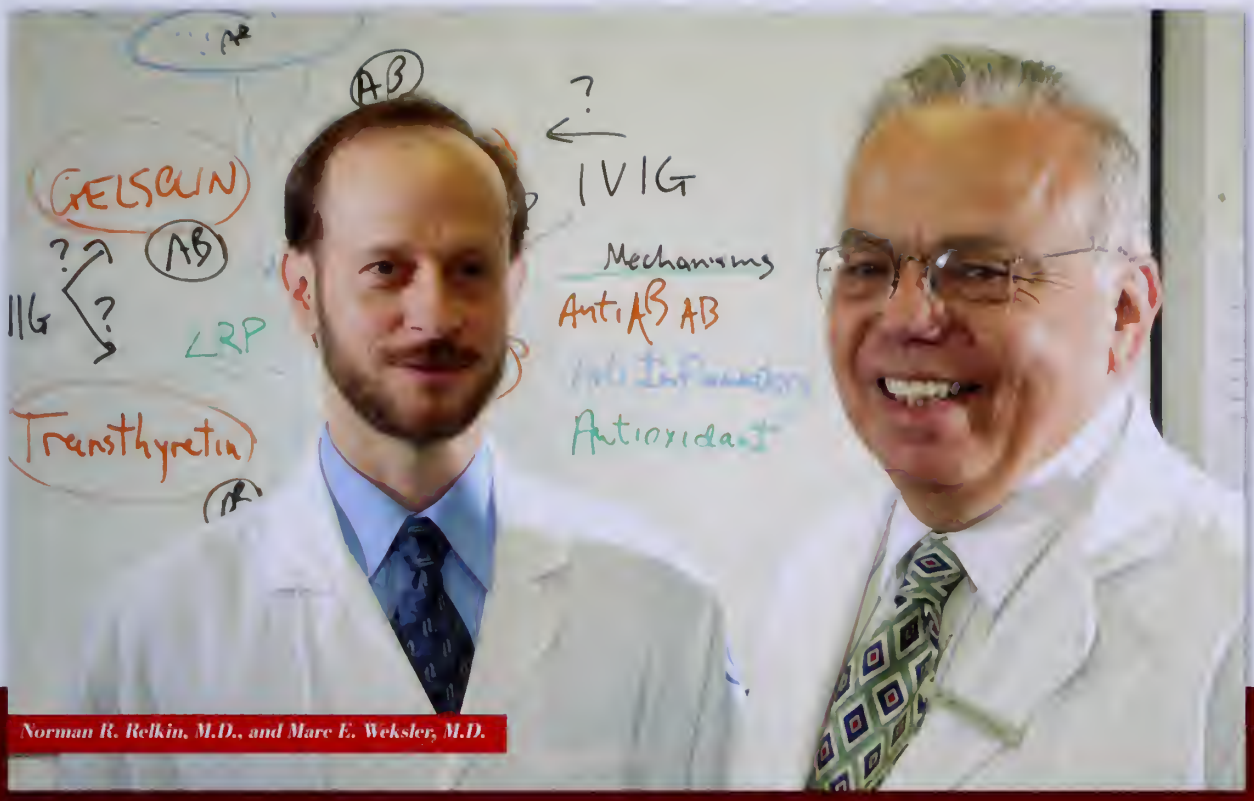
Leading the Way NewYork-Presbyterian physicians continue to make history with groundbreaking procedures for a range of diverse and challenging diseases and disorders. Liver transplantation is made possible for patients with cancer of the bile duct. We initiate a stem cell clinical trial for severe coronary artery disease and are the first to implant a novel stroke-prevention device for heart patients with atrial fibrillation. Our surgeons also pioneer a combined laparoscopy and colonoscopy procedure for difficult-to-remove polyps in the large intestine and a revolutionary minimally invasive procedure called Natural Orifice Translumenal Endoscopic Surgery that utilizes natural body openings for access to internal sites, dramatically reducing the number of open abdominal surgeries. In addition, the Hospital is the site of the first catheter-based pulmonary valve replacement in New York City.

Philip M. Meyers, M.D.

NewYork-Presbyterian/Columbia contributes to the rapid growth of the new discipline of endovascular surgical neuroradiology, which brings together experts in interventional neuroradiology, surgical neuroradiology and endovascular neurosurgery to treat abnormalities in the brain of patients who are not candidates for conventional surgical options.

Ellen J. Scherl, M.D.

NewYork-Presbyterian/Weill Cornell celebrates the opening of the Jill Roberts Center for Inflammatory Bowel Disease focusing on patient care, research, and educational outreach for Crohn's disease and ulcerative colitis.



Norman R. Relkin, M.D., and Marc E. Weksler, M.D.

A clinical study by researchers at NewYork-Presbyterian/Weill Cornell is the first to demonstrate that intravenous immunoglobulin (IVIG) stabilizes or improves cognitive function in patients with Alzheimer's disease when administered over a period of a year or more.

Jeffrey L. Zitsman, M.D.

Morgan Stanley Children's Hospital – the only children's hospital approved by the FDA to place adjustable gastric bands in patients younger than 18 years of age – opens the Center for Adolescent Bariatric Surgery to help address the epidemic of childhood obesity.

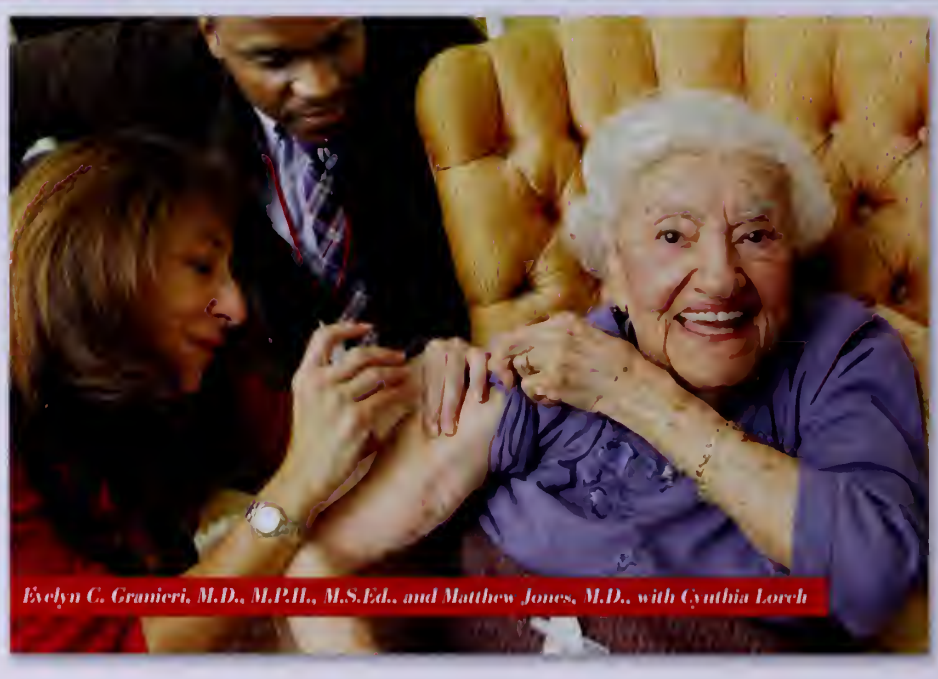
2007

Advancing Care Transplant patients at risk for skin cancer, adolescents challenged by obesity, and homebound and frail elderly are among the populations benefiting from new programs launched in 2007 by NewYork-Presbyterian Hospital. Operating rooms at both NewYork-Presbyterian/Columbia and NewYork-Presbyterian/Weill Cornell are outfitted with state-of-the-art video information displays known as "walls of knowledge." In February 2007, a report released by the New York State Department of Health shows that Morgan Stanley Children's Hospital is a leader in the State for best outcomes for surgeries performed on children with congenital heart defects. And in June 2007, a report published by the Department of Health and Human Services on national hospital mortality data for heart attack and heart failure demonstrates NewYork-Presbyterian rates are lower than the national averages for both conditions.

Robert E. Kelly, M.D., Chief Operating Officer and Chief Medical Officer, NewYork-Presbyterian/Columbia, is named the Group Senior Vice President with responsibility for all the Medical Center's divisions.

Francesco Rubino, M.D.

Opening the doors to one of the first academic medical programs dedicated to the emerging specialty of surgical treatment of type 2 diabetes, NewYork-Presbyterian/Weill Cornell creates a new section of General Surgery called Gastrointestinal Metabolic Surgery.



Evelyn C. Granieri, M.D., M.P.H., M.S.Ed., and Matthew Jones, M.D., with Cynthia Lorch

Home visits to care for frail patients are an important component of the new Division of Geriatric Medicine and Aging established at The Allen Hospital.

Nicholas D. Schiff, M.D.

For the first time in history, a team of physician-scientists at NewYork-Presbyterian/Weill Cornell uses deep brain stimulation to "awaken" a minimally conscious, severely brain injured man who had been unable to communicate for six years.

Jeffrey W. Moses, M.D.

Cardiovascular surgeons and interventional cardiologists at NewYork-Presbyterian/Columbia are selected as lead investigators in the PARTNER Trial to evaluate the Edwards SAPIEN valve in patients who are considered high risk or ineligible for conventional open-heart valve surgery.

Nancy Singleton with patient Kaye Radcliffe

To help women with breast cancer cope with the many components of treatment and follow-up, the Women at Risk program at NewYork-Presbyterian/Columbia launches a patient navigator service.

Michael G. Kaplitt, M.D., Ph.D.

Physician-scientists at NewYork-Presbyterian/Weill Cornell complete the first-ever Phase I clinical trial using gene therapy to battle Parkinson's disease, finding that the procedure resulted in improved motor function for Parkinson's patients over the course of one year.

2008

Sustaining Growth NewYork-Presbyterian's unwavering commitment to ensuring that all patients and family members receive outstanding and compassionate care is reflected in ever-increasing patient satisfaction scores through the Press Ganey Survey. The Hospital's Eclipsys Clinical Information System continues to expand across campuses, and NewYork-Presbyterian is cited by *Computerworld* magazine as one of the country's Best Workplaces for Information Technology. In an unannounced site visit, The Joint Commission grants the Hospital full reaccreditation for three years as a center for safe, high quality clinical care. The Hospital continues to attract superior clinical leadership in such areas as transplantation, gastroenterology, radiation oncology, radiology, and rehabilitation medicine, and further expands vital community health programs through collaborations between the Ambulatory Care Network and the Departments of Pediatrics at both campuses.

Ketan K. Badani, M.D.

Clinical research at NewYork-Presbyterian/Columbia is helping to bring the advantages of robotic surgery, including reduced pain and quicker recovery, to kidney cancer patients.

David Serur, M.D., Herbert Pardes, M.D., and Sandip Kapur, M.D., with the kidney transplant recipients, their donors, and members of the NewYork-Presbyterian transplant team

One of the nation's first three-way living-donor kidney transplant chains, and also one of the first transcontinental live-kidney donations, is initiated by NewYork-Presbyterian/Weill Cornell and its affiliate, The Rogosin Institute.

Twenty emergency medicine physicians, emergency medical services personnel, and emergency management workers from NewYork-Presbyterian Hospital, in partnership with local and international agencies, conduct emergency management trainings and drills in Mumbai, India, and Colombo and Galle, Sri Lanka aimed at improving local emergency preparedness and response.

NewYork-Presbyterian launches Patient Safety Fridays – a new initiative that focuses on Hospital-wide patient safety, quality, and service activities. This award-winning, multidisciplinary program includes weekly rounding and education sessions on clinical and environmental topics. The goal is to engage staff at all sites around continuous and consistent application of the standards, procedures, and practices that ensure high quality, safe, compassionate care.

2009

Ahead of the Curve NewYork-Presbyterian Hospital's patient volume continues to grow, most notably in the area of very sick patients with complex problems, an indication that the Hospital is sought after as one of the nation's leading tertiary and quaternary centers. NewYork-Presbyterian also moves forward on several fronts to further achieve a cleaner and "greener" Hospital environment that not only enhances the health and well-being of patients and staff, but is economically beneficial as well. We formalize efforts to protect the environment in a unified, identifiable sustainability program termed "NYPgreen." The Hospital also begins to draw on the first hospital-based cogeneration plant in Manhattan that will generate between 60 and 100 percent of its own electricity at NewYork-Presbyterian/Weill Cornell.

Maliza Sarmiento, Nurse Practitioner, and Holly S. Andersen, M.D.

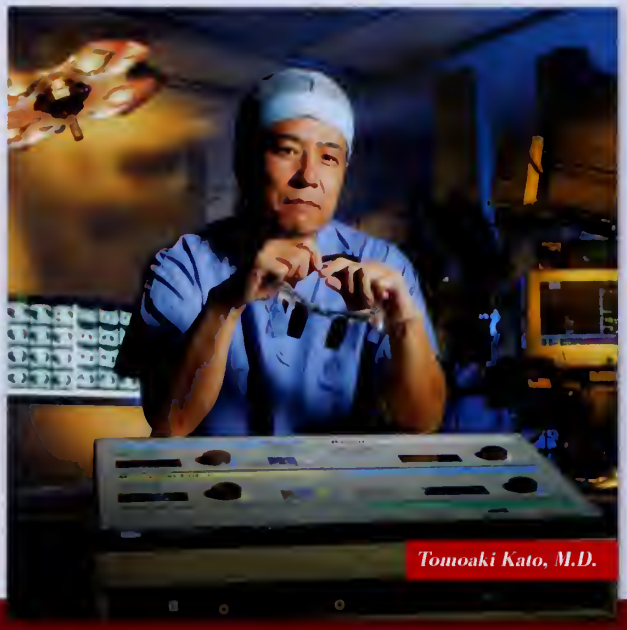
The new Ronald O. Perelman Heart Institute at NewYork-Presbyterian/Weill Cornell opens, expanding upon the Hospital's cardiac care expertise and connecting all cardiac services, from heart disease prevention to the treatment of life-threatening arrhythmias and complex coronary artery disease.

Jack D. Barchas, M.D., Philip J. Wilner, M.D., Katherine A. Halmi, M.D., Jeffrey A. Lieberman, M.D., Evelyn Attia, M.D., and Laura L. Forese, M.D.

NewYork-Presbyterian Hospital, Weill Cornell Medical College, and Columbia University College of Physicians and Surgeons establish an integrated Eating Disorders Center. A key clinical component of the center – The Outlook at Westchester – is the only specialized psychiatric inpatient eating disorders program in New York State.

Mark B. Pochapin, M.D.

The Center for Advanced Digestive Care at NewYork-Presbyterian/Weill Cornell is established with a mission to provide high-quality patient care, research, and education for all aspects of digestive disease.



Tomoaki Kato, M.D.

An historic surgery involving removal and reimplantation of six organs in a six-year-old girl at Morgan Stanley Children's Hospital results in successful removal of an "inoperable" abdominal tumor.

Herbert Pardes, M.D., John Mucci of Con Edison, Francis J. Murray of the New York State Energy Research and Development Authority, Graeme Mitchell, and Louis F. Reuter IV

The Hospital installs a 7.5-megawatt cogeneration plant that will reduce emissions of CO_2 by more than 27,000 tons each year – equivalent to taking 4,600 cars off the road, while adding millions of dollars in annual cost savings.

With a new name and a new look, The Allen Pavilion – now NewYork-Presbyterian/The Allen Hospital – continues to offer the highest quality of patient-focused care to residents of northern Manhattan and the Bronx in a warm and welcoming environment, just as it has for the past 21 years.

2010

Poised for the Future NewYork-Presbyterian Hospital succeeds in filling all of its clinical leadership positions, an extraordinary circumstance for any academic medical center. The Hospital continues to excel in national and local rankings, becoming number 1 in the New York City metropolitan area and number 6 in the nation and marking 10 years on the Honor Roll, according to U.S. News Media Group's 2009-2010 edition of "America's Best Hospitals" survey. NewYork-Presbyterian is also the only tri-state-area hospital listed on the 2010 *U.S.News & World Report* "America's Best Children's Hospitals" Honor Roll and one of only eight children's hospitals in the nation to be ranked in all 10 clinical specialties through our two centers for children's healthcare: Morgan Stanley Children's Hospital and the Phyllis and David Komansky Center for Children's Health.

Commissioner of Health for New York State Richard F. Daines, M.D., Philip L. Milstein, Constance J. Milstein, Allan Schwartz, M.D., Craig R. Smith, M.D., Herbert Pardes, M.D., Lee Goldman, M.D., Frank A. Bennack Jr., Andria Castellanos, Steven J. Corwin, M.D., and Robert E. Kelly, M.D.

Heart-shaped confetti rains down on donors, elected officials, and Hospital leadership and staff gathered at the ribbon-cutting ceremony to mark the opening of the Vivian and Seymour Milstein Family Heart Center at NewYork-Presbyterian/Columbia. Five years in the making, the state-of-the-art, freestanding six-story building is destined to forge a new era in cardiovascular care, offering patients access to expanded ambulatory, cardiology, and diagnostic services.

NewYork-Presbyterian Hospital takes its surgery capabilities to a new level with the opening of new operating rooms that feature the Artis zeego® system and groundbreaking surgical, endoscopic, and imaging technology. The zeego system provides extraordinary flexibility, enabling the equipment to move to almost any position around the patient. The surgeon can visualize internal organs from various perspectives with access to more anatomical details, including the most minute vessels, than ever before possible.

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NewYork-Presbyterian Healthcare System

NewYork-Presbyterian Hospital

Statistical Summary

Inpatient Statistics	2008	2009
Patients Discharged	107.283	110.466
Westchester Division	4.443	4.162
Total	**111.726**	**114.628**
Surgeries	29.641	29.211
Deliveries	12.369	12.662
Average Length of Stay (including Westchester Division)	6.65 days	6.41 days

Distribution of Beds		
Medical/Surgical	1.591	1.627
Pediatrics	127	127
Maternity	146	146
Newborn Bassinets	111	111
Psychiatric	378	378
Total	**2.353**	**2.389**

Outpatient Statistics		
Ambulatory and Outpatient Surgeries	66.453	63.516
Cardiac Catheterizations	8.830	8.763
Dialysis	4.813	5.004
Outpatient Visits	1.537.776	1.508.496
Visits to Emergency Facilities (excluding admissions)	186.688	200.245

Services to Patients		
Laboratory	9.673.687	10.012.179
Blood Bank	450.487	433.284
Radioisotopes Services	16.239	17.936
X-ray Procedures	530.281	567.333
Electrocardiograms	217.923	223.525
Electroencephalograms	33.246	35.630
Therapy Treatments (Physical, Occupational)	324.017	297.720
Transfusions	84.555	81.726

Average Number of Full-Time Equivalent Employees (including House Staff)	18.411	18.703

New York-Presbyterian Hospital

Financial Summary

	January 1 - December 31 2008	January 1 - December 31 2009
Revenues	**$ Millions**	**$ Millions**
Net Patient Revenues	2,927.0	3,049.6
Other Revenues	159.1	171.6
Total Revenues	**$ 3,086.1**	**$ 3,221.2**
Expenses	**$ Millions**	**$ Millions**
Salaries and Benefits	1,737.7	1,863.1
Supplies and Other Expenses	962.1	987.6
Depreciation and Amortization	181.7	192.0
Leases and Rentals	61.7	60.5
Interest	40.1	35.9
Total Expenses	**$ 2,983.3**	**$ 3,139.1**
Operating Income	**$ 102.8**	**$ 82.1**
Investment Income (loss)	$ (90.8)	$ 92.8
Excess of Revenues over Expenses	**$ 12.0**	**$ 174.9**

Expenses as a Percentage of Total Expenses

2008 Expenses

Salaries and Benefits	58%
Supplies and Other Expenses	32%
Depreciation and Amortization	6%
Leases and Rentals	2%
Interest	2%
Total Expenses	**100.0%**

2009 Expenses

Salaries and Benefits	60%
Supplies and Other Expenses	31%
Depreciation and Amortization	6%
Leases and Rentals	2%
Interest	1%
Total Expenses	**100.0%**

Note:
In 2009, the Hospital provided $112.2 million in Charity Care.
In 2008, the Hospital provided $73.6 million in Charity Care.

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In Memoriam
NewYork-Presbyterian Hospital is deeply saddened by the passing of William T. Greene in May 2011.

Mr. Greene began his career with the Hospital in 1976. An outstanding administrator, he was instrumental in the development of NewYork-Presbyterian's unparalleled EMS program.

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Antonio M. Gotto Jr., M.D., D.Phil.
Richard D. Granstein, M.D.
Robert T. Grant, M.D.
George M. Hripcsak, M.D.
Robert E. Kelly, M.D.
Donald W. Landry, M.D.
Richard S. Liebowitz, M.D.
Fabrizio Michelassi, M.D.
Robert J. Min, M.D.
Nicholas J. Morrissey, M.D.
Timothy A. Pedley, M.D.
Andrew I. Schafer, M.D.
Peter N. Schlegel, M.D.
Michael L. Shelanski, M.D., Ph.D.
Craig R. Smith, M.D.
Lawrence R. Stanberry, M.D., Ph.D.
Philip E. Stieg, Ph.D., M.D.
Margaret Wood, M.D.

Executive Committee

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Columbia University Medical Center

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Louis U. Bigliani, M.D.
Stanley Chang, M.D.
K.S. Clifford Chao, M.D.
Lanny Garth Close, M.D.Sidney B. Eisig, D.D.S.
James F. Giglio, M.D.
Sidney B. Eisig, D.D.S.
James F. Giglio, M.D.Lee Goldman, M.D.
George M. Hripcsak, M.D.
Robert E. Kelly, M.D.
Donald W. Landry, M.D.
Richard U. Levine, M.D.
Jeffrey A. Lieberman, M.D.
Richard S. Liebowitz, M.D.
Nicholas J. Morrissey, M.D.
Timothy A. Pedley, M.D.
Lawrence Schwartz, M.D.
Michael L. Shelanski, M.D., Ph.D.
Craig R. Smith, M.D.
Robert A. Solomon, M.D.
Joel Stein, M.D.
Margaret Wood, M.D.

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Daniel M. Knowles, M.D.
Richard S. Liebowitz, M.D.
Dean G. Lorich, M.D.
Thomas P. McGovern, M.D.
Fabrizio Michelassi, M.D.
Robert J. Min, M.D.
Alvin I. Mushlin, M.D.
Zev Rosenwaks, M.D.
John J. Savarese, M.D.
Andrew I. Schafer, M.D.
Thomas P. Sculco, M.D.
Joel Stein, M.D.
Michael G. Stewart, M.D.
Philip E. Stieg, Ph.D., M.D.

(as of November 2010)

Chiefs of Service

Physicians at NewYork-Presbyterian Hospital have appointments at Columbia University College of Physicians and Surgeons or Weill Cornell Medical College, and some physicians have joint appointments at both schools. Most of the chiefs of service serve as chairmen of the corresponding clinical departments at their respective medical schools.

NewYork-Presbyterian Hospital/ Columbia University Medical Center

Anesthesiology
Margaret Wood, M.D.

Dental and Oral Surgery
Sidney B. Eisig, D.D.S.

Dermatology
David R. Bickers, M.D.

Emergency Medicine
James F. Giglio, M.D.

Family Medicine
Richard G. Younge, M.D.
(acting)

Medicine
Donald W. Landry, M.D., Ph.D.

Neurological Surgery
Robert A. Solomon, M.D.

Neurology
Richard Mayeux, M.D., M.Sc.
(as of March 2011)

Obstetrics and Gynecology
Mary E. D'Alton, M.D.

Ophthalmology
Stanley Chang, M.D.

Orthopaedic Surgery
Louis U. Bigliani, M.D.

Otolaryngology
Lanny Garth Close, M.D.

Pathology
Michael L. Shelanski, M.D., Ph.D.

Pediatrics
Lawrence R. Stanberry, M.D., Ph.D.

Psychiatry
Jeffrey A. Lieberman, M.D.

Radiation Oncology
K.S. Clifford Chao, M.D.

Radiology
Lawrence H. Schwartz, M.D.

Rehabilitation Medicine
Joel Stein, M.D.

Surgery
Craig R. Smith, M.D.

Urology
Mitchell C. Benson, M.D.

NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

Anesthesiology
John J. Savarese, M.D.

Cardiothoracic Surgery
O. Wayne Isom, M.D.

Dentistry, Oral and Maxillofacial Surgery
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Dermatology
Richard D. Granstein, M.D.

Emergency Medicine
Neal E. Flomenbaum, M.D.

Medicine
Andrew I. Schafer, M.D.

Neurology
Matthew E. Fink, M.D.

Neurological Surgery
Philip E. Stieg, Ph.D., M.D.

Obstetrics and Gynecology
Frank A. Chervenak, M.D.

Ophthalmology
Donald J. D'Amico, M.D.

Orthopaedic Surgery
Thomas P. Sculco, M.D.
Surgeon-in-Chief
Hospital for Special Surgery

Otorhinolaryngology
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Pathology
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Pediatrics
Gerald M. Longhlin, M.D.

Psychiatry
Jack D. Barchas, M.D.

Public Health
Alvin I. Mushlin, M.D.

Radiation Oncology
K.S. Clifford Chao, M.D.

Radiology
Robert J. Min, M.D.

Rehabilitation Medicine
Joel Stein, M.D.

Reproductive Medicine
Marc Goldstein, M.D.
Co-Chief

Zev Rosenwaks, M.D.
Co-Chief

Surgery
Fabrizio Michelassi, M.D.

Transplantation Medicine and Extracorporeal Therapy
Manikkam Suthanthiran, M.D.

Urology
Peter N. Schlegel, M.D.

Pathology and Laboratory Medicine

NewYork-Presbyterian Hospital/ Columbia University Medical Center

The Allen Hospital Laboratory
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Director

Anatomic Pathology
Charles C. Marboe, M.D.
Director

Blood Bank and Transfusion Medicine
Joseph Schwartz, M.D.
Director

Clinical Laboratories
Steven L. Spitalnik, M.D.
Director

Core Laboratory
Alexander Kratz, M.D.
Director

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Bryan Levy, Ph.D.
Director
Dorothy Warburton, Ph.D.
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Director
Susan Whittier, Ph.D.
Associate Director

Special Hematology/ Special Coagulation
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Director

Specialty Lab
Alex Rai, Ph.D.
Director

Stem Cell
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Director

Surgical Pathology
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Director

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Chief, Pediatric Cardiology

Cardiac ECG, Adult
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Cardiovascular Ultrasound
Shunichi Homma, M.D.

Clinical Cardiac Electrophysiology
Hasan Garan, M.D.

Echocardiography, Pediatrics
Wyman Lai, M.D.

Fetal Cardiology
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Interventional Cardiology
Jeffrey W. Moses, M.D.

Neurophysiology
Ronald G. Emerson, M.D.

Nuclear Cardiology
Sabahat Bokhari, M.D.

Nuclear Medicine
Ronald Van Heertum, M.D.

Pulmonary Function
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NewYork-Presbyterian Hospital/ Weill Cornell Medical Center

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Chief

Clinical Core Laboratories
Yashpal Agrawal, M.D., Ph.D.
Director

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Director

Cytogenetics
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Director

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Chief

Molecular Hematopathology
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Director

Translational Research
Laboratory Services
Mark A. Rubin, M.D.
Director

(as of November 2010)

Clinical Diagnostic Laboratories
Directors

Cardiac Catheterization, Adult
S. Chin Wong, M.D.

Cardiac Catheterization, Pediatrics
Ajay J. Mirani, M.D.

Cardiac Electrophysiology
Bruce B. Lerman, M.D.
Chief, Cardiology

Cardiac ECG, Adult
Paul D. Kligfield, M.D.

Echocardiography
Richard Devereux, M.D.

Electroencephalography
Gail E. Solomon, M.D.

Electromyography
Michael Rubin, M.D.

Fetal Cardiology
Sheila J. Carroll, M.D.

Interventional Cardiology
Jeffrey W. Moses, M.D.

Neurophysiology
Douglas R. Labar, M.D., Ph.D.

Nuclear Medicine
Stanley J. Goldsmith, M.D.

Pulmonary Function
Abraham Sanders, M.D.

Nursing and Patient Care Services

Wilhelmina M. Manzano
Senior Vice President and Chief Nursing Officer

Center for Professional Nursing Practice

Amalia O. Karadimas
Director
Nursing Informatics

Lourdes V. Mellino
Director
Professional Nursing Practice

MariLou Prado-Inzerillo
Director
Nursing Operations and Credentialing Services

Mary E. Quinn
Director
Quality Nursing

Maria A. Stang
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Director

Medical/Surgical
Vinni Schek
Director

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Joan Kaiser
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Perioperative Services
Victoria A. Fox
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Quality and Special Projects
Judith Rizzo
Director

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Eileen Barnwell
Director

Social Work
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Director

Admitting, Discharge and Billing
Kathleen Tomkins
Director

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Maureen Cole
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Director

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Mary Ellen Brous
Director

Social Work
Barbara H. Waltman
Director

Ambulatory Care Network

Nursing Practice and Quality
Lovely Varghese
Director

Pharmacy

Karol Wollenburg
Apothecary-in-Chief

(as of November 2010)

Service Lines

Administrative Directors

Behavioral Health and Palliative Care
Gail Ryder

Cardiac Services
Bernadette Miesner

Children's Health
Miza Koenigsberg

Digestive Diseases
Nicole Kail

Emergency Medicine
Ariella Harel

Medicine
Tina I. Stimpson

Neurosciences
Gail Ryder

Oncology
Susan Garawitz

Orthopedics
Tina I. Stimpson

Perioperative
Nicole Kail

Radiation Oncology
Susan Garawitz

Transplant
Stefanie Goldberg

Vascular Disease
Hope Copperstone

Women's Health
Matthew Wolden

Community Health Advisory Council

NewYork-Presbyterian/Columbia

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Herbert Harwitt
Fern Hertzberg
Soledad Hiciano
Maria Luna
Isabel Navaro
Ana Olivero, M.D.
Pamela Palanque-North, Ph.D.
Moises Perez
Rosita Romero
Rev. Luonne Rouse
Andrew Rubinson
Steve Simon
Yvonne Stennett
Juan Tapia-Mendoza, M.D.
Juan Villar

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Edith Prentiss
Chair

Norma DeCandido
Dan Cohen
Joan Cohen
Rosie Eugene
Kim Southall
Ethel Stoll
Harry Whitbread

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Louis Uliano
Secretary

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Chris Helms
Liam Lynch
Stephen C. Petrillo
Warren B. Scharf
M. Barry Schneider
Ron Swift
Wanda Wooten

Family Advisory Councils

Morgan Stanley Children's Hospital

Family Members
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Julia Barugel
Erica Blit
Janet Caro
Denise Carsten
Michael Craig
Crista DeStefano
Patti DiSanto
Masumi Goldman
Ellen Goldstein
Asher Haft
Josh Itkowitz
Rachel Itkowitz
Shevy Kahan
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Marni Lane
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Maria Aller Reyes
Carole Stoll
Gary Wartenberg
Rose Winton-Quintero

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Rick Evans
Patricia Hametz, M.D.
Miza Koenigsberg

Phyllis and David Komansky Center for Children's Health

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Scott Chesky
Vaughn Dorrian
Erin Gaudreau
Walt Gramley
Margie Grossberg
Paul Grossberg
Melissa Gurfein
Leslie Heaney
Jennifer Heffer
Kristina Herman
Cindy Ketchum
Daria Kim
Alison King
Kathleen Kocatas
Justine Leguizamo
Patricia Lenkov
Margot McGinness
Anna Maria Murray
Ann Nugent
Amanda Poses
Jennifer Prudenti
Steven Roth
Anita Schultes
Leigh Schwartzreich
Stephen Skoczylas
Doris Stihi
Shevaun Teevan
Jen Small Wofensohn
Judy Welage
Sherline Willis

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Mariela Guerra
Bernadette Kahn
Mary McCready
S. Nena Osorio, M.D.
Catherine Panaouryas
Kim Reyes
Clandette Theuriere

(as of November 2010)

The Auxiliary

New York-Presbyterian/Columbia

Audrey Weiderlight, Ph.D.
President

Mrs. David Dodge
First Vice President

Ms. Anne Lipari
Secretary

Mrs. David L. Andrews
Treasurer

In 2009-2010, we continued to support so many of our favorite causes such as:

- the Department of Social Work to expand employee education
- a clothing fund for the indigent upon discharge
- a newly developed domestic violence program in alliance with Avon's DOVE fund
- a medical center nursery school
- a new Community Health Academy of the Heights
- our award-winning Center for Women's Health

We remain at the service and pleasure of the Board of Trustees.

The Auxiliary

New York-Presbyterian/
Weill Cornell

Suzannah Smith
Chair

Kim Church
Elizabeth Johnson
Vice Chairs

Collette T. Kean
Secretary/Treasurer

The Auxiliary's mission of supporting the Medical Center and being involved in its community outreach programs remained constant goals.

In 2009 and 2010, funding was, as always, multifaceted and added support to worthy programs, including:

- Creative Center's Artists-in-Residence
- Payne Whitney Psycho Social Rehabilitation
- Health Outreach Art Program
- Client Relations/Patient Services

Volunteers

New York-Presbyterian Hospital

Evelyn Ramos
Director
Volunteer Services

Peter Rivera
Manager
Volunteer Services
NewYork-Presbyterian/Columbia

Trisha Choi
Manager
Volunteer Services
NewYork-Presbyterian/
Weill Cornell

Diane Clark
Manager
Volunteer and Patient Services
Westchester Division

Mayra Garcia
Manager, Volunteer Services
The Allen Hospital

Rena Gordonson
Coordinator, Volunteer Services
Morgan Stanley
Children's Hospital

Ariel Lenarduzzi
Manager
Interpreter Services

2009 was a banner year for the volunteer program at NewYork-Presbyterian Hospital. Our total number of volunteers rose to a new record from 2,360 in 2008 to nearly 3,008 in 2009. Volunteer hours also increased from 241,386 in 2008 to over 279,454 hours of service in 2009. In fact, 20 percent of all hospital volunteer hours given by New York City hospitals last year were given at NewYork-Presbyterian Hospital.

Our volunteers provide service in a wide array of programs and in various roles in our Emergency Departments and on patient units at every campus.

Among the many programs they serve are:

- Child Life Programs
- Pet Therapy Program
- Domestic and Other Violence Emergency (DOVE) Program
- Reach Out and Read
- Silver Spoons
- The Comfort Zone
- Healing Arts Program
- Hospital Elder Life Program (HELP)
- Trained Liaison Comforters (TLC)
- Family Advisory Councils
- Nancy's Friends
- Neural Connections
- Rejuvenate You Wellness
- Charna's Kids Club
- Voluntary Advisory Councils

Volunteers also help out at information desks and in waiting areas in all Hospital facilities. The Volunteer Services Department continues to focus on crafting roles for volunteers that allow for meaningful interactions with the patients and families we serve and also support the work and outcomes of clinical caregivers. We also provide opportunities for young people to explore health care careers and for baby boomers and retirees to continue to share their expertise in new ways.

In addition, as part of our effort to ensure that *We Put Patients First*, the Volunteer Services Department sponsors fund raising events, such as jewelry and book sales, donating the proceeds to the Hospital for patient-centered care grants. As a result, $30,000 has been donated, with the Hospital matching this amount. In 2009, over 150 grant proposals were submitted and 24 grants were awarded to departments across NewYork-Presbyterian Hospital to improve patient service and satisfaction. Awards included funding for sleep chairs, communication kits for nonverbal patients, patient artwork displays, and a culturally sensitive cookbook.

NewYork-Presbyterian's language assistance program, which provides services to patients with Limited English Proficiency, continues to experience enormous growth. In 2009, the Department facilitated over 240,000 interpretations in over 90 different languages.

(as of November 2010)

The NewYork-Presbyterian Healthcare System is a federation of 27 general-acute care hospital sites in New York, New Jersey, Connecticut, and Texas, as well as specialty institutes, continuing care facilities, and ambulatory providers. Together, its members serve approximately one in five inpatients in the New York metropolitan area. The System is dedicated to increasing access to care; promoting quality and patient safety through the emulation of best practices; and building clinical partnerships through program development and advocacy. Acute care System members are also academic affiliates of one of the two Ivy League medical schools with whom we are affiliated: Weill Cornell Medical College and Columbia University College of Physicians and Surgeons. The System has pioneered the use of quality and patient safety data through its COQPIT dashboard tool to provide opportunities for demonstrable improvements in patient care. The activities of the System are overseen by a Board, which includes members from the NewYork-Presbyterian Hospital Board and the board chairs of selected member institutions. Listed here are key System leadership and members.

System Leadership

Jeffrey W. Greenberg
Chairman, NewYork-Presbyterian Healthcare System

Herbert Pardes, M.D.
President and Chief Executive Officer NewYork-Presbyterian Hospital and Healthcare System

Senior Vice Presidents

Wayne M. Osten
Senior Vice President and Director

Eliot J. Lazar, M.D.
Senior Vice President and Chief Quality and Safety Officer, NewYork-Presbyterian Hospital Chief Medical Officer, NewYork-Presbyterian Healthcare System

Wilhelmina M. Manzano
Chief Nursing Officer NewYork-Presbyterian Hospital and Healthcare System

Gary J. Zuar
Senior Vice President, Finance

Vice Presidents

Laurence J. Berger
Vice President and Chief Administrative Officer

Steven D. Forman
Vice President, Internal Audit and Corporate Compliance

Brian K. Regan, Ph.D.
Vice President, Quality and Patient Safety

Eric R. Vorenkamp
Vice President, Insurance

Directors

Jonathan Albert
Information Management

Kimlee Roldan-Sanchez
Regulatory Planning and Policy Development

Brian Taylor, Ph.D.
Clinical Analytics

Clinical Affairs Group

Marcia Brinson
Performance Improvement Specialist

Mathew M. Eapen
Project Coordinator

Lisa Vanessa R. Magtibay
Manager, Value Based Programs

Alfred A. Villacara, D.M.D.
Emergency Preparedness Coordinator

Deans

Oliver T. Fein, M.D.
Associate Dean and Director Office of Affiliations Weill Cornell Medical College

Steven Shea, M.D.
Vice Dean, Faculty of Medicine and Senior Associate Dean for Clinical Affairs Columbia University College of Physicians and Surgeons

Acute Care Members

NewYork-Presbyterian Hospital
- The Allen Hospital
- Morgan Stanley Children's Hospital
- NewYork-Presbyterian/Columbia
- NewYork-Presbyterian/Weill Cornell
- Westchester Division

Bassett Medical Center
The Brooklyn Hospital Center
Holy Name Medical Center
Hospital for Special Surgery
Lawrence Hospital Center
Methodist Hospital System
- Methodist Hospital/Houston
- Methodist Hospital/San Jacinto
- Methodist Hospital/Sugar Land
- Methodist Hospital/Willowbrook

New York Community Hospital
New York Downtown Hospital
New York Hospital Queens
New York Methodist Hospital
New York Westchester Square Medical Center
Northern Westchester Hospital
Nyack Hospital
Palisades Medical Center
Stamford Hospital
The Valley Hospital
White Plains Hospital
Winthrop-University Hospital
Wyckoff Heights Medical Center

Ambulatory Care Members

Community Healthcare Network
New York College of Podiatric Medicine & Foot Clinics of New York

Continuing Care Members

Amsterdam Nursing Home
The Hebrew Home at Riverdale
St. Mary's Healthcare System for Children–Queens
The Silvercrest Center for Nursing and Rehabilitation

Specialty Hospital Member

Gracie Square Hospital

Specialty Institute

The Rogosin Institute

Specialty Rehabilitation Members

The Burke Rehabilitation Hospital

Helen Hayes Hospital

(as of November 2010)

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Making a Gift to NewYork-Presbyterian

NewYork-Presbyterian Hospital is grateful for the partnership we have with our many donors. Their dedication and commitment to our mission support our efforts and ability to provide world-class, patient-centered care. We are grateful to our Trustees, whose leadership and guidance always chart a course for growth and excellence and whose active participation has helped draw a growing list of influential and caring supporters closer to the Hospital and its mission.

We are particularly grateful to those friends who hosted dinners and receptions on behalf of the Hospital during the 12 months ending October 2009. They include Marianne and John K. Castle, Mary and Peter S. Kalikow, Julia and David H. Koch, and Kara and Stephen M. Ross. In addition, other development events and celebrations were held during that same time period, with a few of them highlighted in this report.

Dr. Herbert Pardes, President and Chief Executive Officer, honors Trustee Ronald P. Stanton during the announcement of the new Ronald P. Stanton Clinical Cancer Program.

Ronald P. Stanton Clinical Cancer Program

March 16, 2009 — We were proud to mark the official establishment of the Ronald P. Stanton Clinical Cancer Program, which will set a new standard for excellence by strengthening and expanding our ability to provide patients with the very best in cancer care. The celebration, emceed by Trustee and Development Committee Chairman David H. Koch, announced the creation of a state-of-the-art cancer program at NewYork-Presbyterian Hospital/Weill Cornell Medical Center, which will improve patient flow and prepare the institution for increases in outpatient chemotherapy demands.

Greenberg 14

March 23, 2009 — We celebrated the opening of Greenberg 14, a spectacular, new 54,000-square-foot floor atop the Greenberg Pavilion at NewYork-Presbyterian/Weill Cornell. The event, emceed by Trustee Peter S. Kalikow, included tours of the new space that features a 20-room Patient Care Center on its south side and a 28-bed Medical/Surgical Care Unit, funded by the Helmsley Charitable Trust, on its north side. The Surgical Care Unit is designed for colorectal, bariatric, and minimally invasive surgery patients and is also home to the new Center for Advanced Digestive Care.

Lisa Perry Emergency Center

April 2, 2009 — The Hospital formally dedicated the Lisa Perry Emergency Center at New York-Presbyterian/Weill Cornell. Trustee Frank A. Bennack Jr., served as Master of Ceremonies for the event. The new Emergency Center was named in honor of Trustee Lisa R. Perry, whose personal experience, dedication, and keen design skills helped create a facility that will enhance the emergency patient experience at New York-Presbyterian/Weill Cornell. A total of 18 major donors partnered with Lisa to make this project a reality.

Lisa R. Perry, in the doctor's coat presented to her, with her husband, Richard, celebrate the opening of the Lisa Perry Emergency Center.

Gala

April 16, 2009 — Gala 2009, attended by nearly 1,000 people, was held at The Waldorf=Astoria and benefitted neurosurgery and neurology services across the Hospital. More than $2.2 million was brought in, and Grammy®-nominated artist Natasha Bedingfield thrilled the attendees. Chairs for the evening were Marianne and John K. Castle, Phyllis and Ivan G. Seidenberg, and Sarah and Howard Solomon. Joining them were Medical Chairs Matthew E. Fink, M.D., Philip E. Stieg, Ph.D., M.D., Timothy A. Pedley, M.D., and Robert A. Solomon, M.D.

The Allen Hospital

September 10, 2009 — The Hospital renamed The Allen Pavilion, now known as The Allen Hospital, to reflect its full-service status. The event, emceed by Trustee Peter S. Kalikow, drew a crowd including Trustees Charlotte M. Ford and Luis A. Canela, as well as special friends Ethel Allen, New York Yankee Mariano Rivera, and New York State Assemblyman Herman "Denny" Farrell. At the same event, we celebrated The Allen Hospital's beautiful transformation, including the main entrance and lobby renovation.

Celebrating The Allen Hospital's growth and transformation are (from left) Dr. Herbert Pardes; New York Yankee Mariano Rivera; Michael J. Fosina, Vice President and Executive Director, The Allen Hospital; Wilhelmina M. Manzano, M.A., R.N., N.E.A.-B.C., Senior Vice President and Chief Nursing Officer, NewYork-Presbyterian Hospital, and Chief Operating Officer, The Allen Hospital; and Trustee Peter S. Kalikow.

The Ronald O. Perelman Heart Institute officially opens with (from left) David Letterman, Mayor Michael R. Bloomberg, Mr. Perelman, Dr. Herbert Pardes, Trustee David H. Koch, and Dr. O. Wayne Isom, Chief of Cardiothoracic Surgery at NewYork-Presbyterian/Weill Cornell, in attendance.

Ronald O. Perelman Heart Institute

September 14, 2009 — Taking a major step in expanding and connecting all cardiac services at NewYork-Presbyterian/Weill Cornell, we celebrated the opening of the Ronald O. Perelman Heart Institute. Joining Trustee Ronald O. Perelman that day were Trustee David H. Koch, acting as Master of Ceremonies, as well as New York City Mayor Michael R. Bloomberg, *Late Show* TV host – and "grateful customer" – David Letterman, and O. Wayne Isom, M.D. Visitors will enter the Institute via a "medical town square" offering extensive public and patient education, video kiosks, history walls, internet access, and more.

(Photo above) Trustees, Hospital leadership, families and friends wield shovels for the groundbreaking ceremony for the new Alexandra and Steven Cohen Pediatric Emergency Department. (Photo below) Among those celebrating this momentous occasion are Alexandra Cohen and Board of Trustees Chairman John J. Mack.

Alexandra and Steven Cohen Pediatric Emergency Department

September 15, 2009 — The Hospital broke ground for the Alexandra and Steven Cohen Pediatric Emergency Department. When it opens in the summer of 2011, this 25,000-square-foot facility at NewYork-Presbyterian Morgan Stanley Children's Hospital will quadruple the department's current space and offer 28 treatment rooms and two trauma rooms, which will be linked with the Hospital's comprehensive pediatric services – all in a warm, welcoming, and safe environment for the children and families of upper Manhattan. Trustee and Board Chairman John J. Mack thanked Alexandra and Steven Cohen and spoke about the importance of this facility at the celebratory event, which also drew Trustee Sarah E. Nash, Chair of the Executive Committee of the NewYork-Presbyterian Children's Advisory Council.

Cabaret

October 21, 2009 — Over 750 people attended Cabaret, which is held each fall in support of NewYork-Presbyterian/Weill Cornell's patient care, research, and medical education agendas. Our thanks to this year's Honorary Chair, Trustee Charlotte M. Ford, and event committee members Katie O'Neill Bistrian and Frank Bistrian, Leslie and Brian Brille, Lisa and James Cohen, Stephanie and Chase Coleman, Shoshanna and Josh Gruss, Julia and David H. Koch, Patricia Allen, M.D. and Douglas McIntyre, Claudia and Nelson Peltz, Pamela Lipkin, M.D. and Bruce Ratner, Samantha Boardman Rosen, M.D., and Aby Rosen, and Stephanie Landess Suslak and Neil S. Suslak. Held at the World Financial Center Winter garden, Cabaret featured Tony Award winner Bernadette Peters, who dazzled the crowd. The event raised over $2.2 million.

Herbert Irving Comprehensive Cancer Center Adult Infusion Center

October 21, 2009 — The dedication of the Adult Infusion Center at the Herbert Irving Comprehensive Cancer Center was celebrated, recognizing another level of world-class care we can now provide our patients. The Adult Infusion Center, which includes designated nutritionists, a social worker, and a nurse practitioner, offers expanded treatment rooms, a chemotherapy pharmacy, multipurpose rooms, and a waiting room exclusively for patients. Attending the dedication, along with Life Trustee Herbert Irving and his wife, Florence, were Drs. Herbert Pardes, Steven J. Corwin, Robert E. Kelly, and Edward P. Gelmann, who is Deputy Director for Clinical Research at the Herbert Irving Comprehensive Cancer Center.

Joining Mr. and Mrs. Herbert Irving (center front) at the ribbon-cutting ceremony for the Adult Infusion Center are (from left) Andria Castellanos, Senior Vice President and Chief Operating Officer, NewYork-Presbyterian/Columbia – Milstein Hospital Building; Dr. Lee Goldman, Executive Vice President for Health and Biomedical Sciences and Dean of the Faculties of Health Sciences and Medicine, Columbia University Medical Center; and Dr. Edward P. Gelmann, Deputy Director for Clinical Research, Herbert Irving Comprehensive Cancer Center; and Dr. Steven J. Corwin, Dr. Herbert Pardes, and Dr. Robert E. Kelly, Group Senior Vice President, Chief Operating Officer and Chief Medical Officer, NewYork-Presbyterian/Columbia.

Campaign Results

A large number of donors continue to fuel our Campaign efforts. In fact, since the Campaign's origins in 2000 and through October 2009, 192 donors have given $1 million or more, including 61 who have donated $5 million or more, 28 who have donated $10 million or more, and 15 who have donated $20 million or more. Specifically in the 12 months ending October 2009, the following donors have given $1 million or more to the Hospital: Anonymous, William P. Carey, Joan Ganz Cooney and Peter G. Peterson, Estate of Edna Edison, Barbara and Peter A. Georgescu, Susan and Alan Fuirst, the Ganek Family (Howard, Judie, David, and Danielle), Arlene and Arnold Goldstein, Jamie and Jeffrey Harris, Estate of Donald Heimlich, Leona M. and Harry B. Helmsley Charitable Trust, Mary and Peter S. Kalikow, David H. Koch, Richard and Karen Lefrak Charitable Foundation, Robert B. Menschel, Jane and Daniel S. Och, Jill A. Roberts, Didi and Oscar S. Schafer, Ronald P. Stanton and the Delaney Foundation, Carmen and John A. Thain, Joan and Sanford I. Weill and the Weill Family Foundation, the John L. and Sue Ann Weinberg Foundation and the Sidney J. Weinberg, Jr. Foundation, and Robert D. Ziff. We are very grateful for the generosity of our donors and also appreciate the hard work of Trustee David H. Koch, Chair, Development Committee, and Campaign Chair Jerry I. Speyer, for their tireless efforts on the Hospital's behalf.

Columbia Presbyterian Health Sciences Advisory Council

The Columbia Presbyterian Health Sciences Advisory Council, under the leadership of Council Chairman David A. George through year-end 2008 and then Chair Joseph M. Murphy beginning January 2009, Lee Goldman, M.D., Executive Vice President for Health and Biomedical Sciences and Dean of the Faculties of Health Sciences and Medicine for Columbia University Medical Center, and Herbert Pardes, M.D., President and CEO of NewYork-Presbyterian Hospital, is a shared advocacy group for the 168th Street campus of the Hospital and Columbia University Medical Center. It meets twice annually, providing an important forum for educating friends, donors, and members of the community on issues of contemporary relevance in medicine. Through fellowship and friendly interaction, Council members serve as advocates and ambassadors for NewYork-Presbyterian Hospital and Columbia University Medical Center.

The Council's membership is made up of distinguished individuals drawn from the faculty and friends of NewYork-Presbyterian Hospital and Columbia University Medical Center. They contribute a variety of professional and personal skills and experience and are strongly committed to encouraging excellence in healthcare education, research, and patient care. This Council also carries out its mission through six standing committees. During Council meetings, members of the faculty and staff present on topics pertinent to the Medical Center community. In May 2009, a Council presentation was held on "Brain Storm: Protecting and Healing Our Most Complex Organs."

The Advisory Council also presents an Award for Distinguished Service to individuals and organizations that have shown a strong committed interest in the health sciences and whose influence and reputation have made a significant public impact on healthcare. In November 2008, Bob and Suzanne Wright, co-founders of Autism Speaks, the nation's largest organization devoted to autism, were given Council Awards. In May 2009, CNN Medical Correspondent Sanjay Gupta was the Council Award recipient.

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New York Weill Cornell Council

The New York Weill Cornell Council has flourished under the leadership of Jeffrey W. Greenberg, Council Chair; Antonio M. Gotto Jr., M.D., D.Phil., Stephen and Suzanne Weiss Dean of Weill Cornell Medical College; and Herbert Pardes, M.D., President and CEO of New York-Presbyterian Hospital. The Council is a shared advocacy group for the 68th Street campus of the Hospital and Weill Cornell Medical College, and it provides an important forum for educating friends, donors, and members of the community on issues of contemporary relevance in medicine. Through fellowship and friendly interaction, Council members serve as advocates and ambassadors for New York-Presbyterian Hospital/Weill Cornell Medical Center.

The popular Council Lecture Series continued in October 2008 with a presentation on "Infections Diseases and Traveling Abroad" by Henry W. Murray, M.D., and hosted by Renee and Sy Eng. A December 2008 lecture hosted by Jessica and Natan Bibliowicz featured Joseph J. Fins, M.D., F.A.C.P., discussing "Who Decides? A Case and Conversation about Medical Ethics." Anthony N. LaBruna, M.D., presented "All You Need to Know about Plastic Surgery" at an April 2009 lecture hosted by Kathy and Andrew Thomas. The May 2009 lecture featured pediatric heart specialists Jonathan M. Chen, M.D., and Sheila J. Carroll, M.D.

The Council's 2008 annual Business Meeting took place in September 2008 at Christie's, hosted by Council Vice Chair Nathalie Kaplan. In November 2008, the Council's annual Fall Tour and Dinner featured a presentation on "What It Means to Be the Best: Advances in Surgical Practices and Patient Care." Speakers included Jeffrey W. Milsom, M.D., and Francesco Rubino, M.D., with Fabrizio Michelassi, M.D., serving as moderator. Before dinner, attendees toured the new Greenberg 14 floor.

In June 2009, at the Council's annual Spring Dinner held at the Griffis Faculty Club, Matthew E. Fink, M.D., and Theodore H. Schwartz, M.D., F.A.C.S., spoke about "Advances in Brain Care." The Council was delighted to honor Hospital Trustee Frank A. Bennack Jr. with the 2009 annual Leadership Award. Finally, heart care was the topic of the Council's 2009 Fall Tour and Educational Dinner held in October. Members and guests toured the recently opened Ronald O. Perelman Heart Institute. During dinner, Leonard N. Girardi, M.D., spoke about his work as a world-renowned cardiothoracic surgeon at New York-Presbyterian Hospital/Weill Cornell Medical Center, particularly in the field of aortic aneurysm repair.

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The Children's Advisory Council of NewYork-Presbyterian Hospital was established in 2004 to address priorities and objectives of pediatric care at the Phyllis and David Komansky Center for Children's Health and Morgan Stanley Children's Hospital. In 2008, site-based councils were added and established to focus on the unique priorities of each campus.

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NewLeaders is a group of young, influential New Yorkers who support NewYork-Presbyterian Hospital through philanthropic giving, unique volunteer opportunities, and attendance at exclusive social and educational events. Its mission is to build lifelong relationships between members and the Hospital through interaction with Hospital leaders and physicians.

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NewYork-Presbyterian Hospital is one of the foremost academic medical centers in the world, with leading specialists in every field of medicine and a staff dedicated to the care of its patients.

The Hospital enjoys a unique affiliation with two of the nation's leading Ivy League medical schools: Columbia University College of Physicians and Surgeons and Weill Cornell Medical College. With its academic partners, the Hospital shares a commitment to pursuing clinical excellence, engaging in groundbreaking biomedical research, offering outstanding medical education, and providing prevention and wellness services to the community.

2010 marked the 10th consecutive year that NewYork-Presbyterian was listed on the prestigious "Honor Roll" of the *U.S.News & World Report* "Best Hospitals" survey. In 2011, the Hospital ranked #1 in the New York metro area, according to the first edition of *U.S.News & World Report's* "Best Hospitals" metro-area rankings.

Residents living in the tri-state region also have access to quality health care services through the NewYork-Presbyterian Healthcare System. Comprising acute care hospitals, skilled nursing facilities, and ambulatory and specialty providers in New York, New Jersey, and Connecticut, the System is one of the largest in the United States and serves one in five patients in the New York metropolitan area. Each member of the System is an affiliate of either Columbia University College of Physicians and Surgeons or Weill Cornell Medical College.

Herbert Pardes, M.D.
President and CEO
NewYork-Presbyterian Hospital
and Healthcare System

Steven J. Corwin, M.D.
Executive Vice President and
Chief Operating Officer
NewYork-Presbyterian Hospital

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Center for Children's Health
525 East 68th Street • New York, NY 10065
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U.S.News & WORLD REPORT
BEST HOSPITALS
Honor Roll
2010-11

2010 Facts and Financials

Staff

Full-Time Equivalent Employees (including housestaff)	19,376
Physicians (attending, Columbia)	2,077
Physicians (attending, Weill Cornell)	1,754
Residents/Fellows (Columbia)	1,192
Residents/Fellows (Weill Cornell)	1,121
Total Number of Physicians (active)	6,144

Inpatient Statistics

Certified Beds (includes bassinets)	2,409
Discharges	117,839
Inpatient Days	743,418
Deliveries	12,797

Outpatient Statistics

Outpatient Visits	1,469,226
Emergency Visits (excludes ED admissions)	195,294
Ambulatory Surgeries	63,696

Financials (as of December 31, 2010)

Total Revenues	$3.5 billion
Charity Care	$94.4 million

Patient Mix

Medicare Managed Care	6.0%
Medicare Indemnity	24.8%
Medicaid Managed Care	17.3%
Medicaid Indemnity	11.7%
Managed Care and Other	38.5%
Self-Pay	1.4%
Workers Compensation	0.3%
Total	100%

For more information about NewYork-Presbyterian Hospital, visit www.nyp.org.

Centers of Excellence at NewYork-Presbyterian Hospital

As one of the preeminent academic medical centers in the world, NewYork-Presbyterian Hospital serves patients who come to us for prevention of disease, diagnosis and treatment of illness, and promotion of health and wellness. Programs of distinction include the William Randolph Hearst Burn Center at NewYork-Presbyterian/Weill Cornell, one of the busiest burn centers in the nation, caring for more than 900 inpatients and 4,000 outpatients annually. The Hospital's Reproductive Medicine and Infertility programs have extraordinary clinician-scientists who use innovative technology for the treatment of male and female infertility – achieving success rates that are among the best in the world. They also pursue preimplantation genetic diagnosis to promote healthy pregnancies. Our AIDS centers are designated by New York State and the National Institutes of Health to provide comprehensive care for men, women, and children with HIV/AIDS. Following is a look at the Hospital's clinical service lines. These Centers of Excellence exemplify NewYork-Presbyterian Hospital's commitment to providing the highest quality health care.

Cancer Care NewYork-Presbyterian is a National Cancer Institute-designated comprehensive cancer center. The oncology services bring together specialists from medical, surgical, and radiation oncology, as well as experts in pathology and radiology. Our physicians, scientists, and health professionals have made significant progress in pursuing breakthroughs in therapies and identifying promising avenues for prevention.

Cardiovascular Care Advances in cardiac care – from clinical cardiology, to interventional procedures, to surgical solutions – have earned the Hospital international recognition. Our distinguished physicians and surgeons explore new methods for diagnosing and treating complex coronary artery disease, life-threatening arrhythmias, and the myriad disorders that can compromise the heart.

Children's Health NewYork-Presbyterian is one of the largest providers of children's health services in the tri-state area. Through NewYork-Presbyterian/Morgan Stanley Children's Hospital and NewYork-Presbyterian/Phyllis and David Komansky Center for Children's Health, our physicians and staff offer the full range of pediatric care for acute, chronic, and complex disorders.

Digestive Diseases The physicians and scientists who comprise the Hospital's digestive diseases programs are advancing the understanding of gastrointestinal, hepatobiliary, pancreatic, and nutritional disorders through research and innovations in practice. They are at the forefront of the application of endoscopic and other minimally invasive procedures for diagnosis and treatment.

Emergency Medicine The Departments of Emergency Medicine provide around-the-clock evaluation and treatment for adult and pediatric patients. The Hospital is officially designated as a 911 Receiving Hospital, a Level I Trauma Center, a Psychiatric Emergency Receiving Center, and a Burn Center for the City of New York. NewYork-Presbyterian is one of the largest providers of emergency care in the metropolitan area.

Geriatrics The Hospital's geriatric services offer a wide range of resources, including specialized inpatient units that provide coordinated acute care; dedicated Emergency Department facilities; home visit programs for the frail elderly; and HealthOutreach, which offers wellness seminars, lectures, and screenings for older adults.

Neuroscience The NewYork-Presbyterian Neuroscience Centers provide unparalleled skills in the treatment of Alzheimer's disease, stroke and cerebrovascular disease, brain tumors, epilepsy, neuromuscular disease, and Parkinson's disease and other movement disorders.

Orthopaedic Surgery The Department of Orthopaedic Surgery provides treatment for debilitating musculoskeletal disorders, such as arthritis, sports injuries, and trauma. Leading orthopaedic surgeons combine surgical expertise with innovative research in areas such as bone and tissue repair and total joint reconstruction.

Psychiatry NewYork-Presbyterian Hospital's behavioral health and psychiatric services for adults, children, and adolescents offer a full continuum of programs at all levels of care – including inpatient, outpatient, partial hospital, day treatment, and residential services. Specialized services are available in neuropsychiatry, chemical dependency and dual diagnosis, and a new program in eating disorders.

Solid Organ Transplantation With incomparable expertise and experience in transplant for heart, lung, kidney, liver, and pancreas, and as the largest transplant program in the country, NewYork-Presbyterian is at the forefront of progress in surgical transplant techniques and the development and improvement of anti-rejection medications.

Vascular Care NewYork-Presbyterian Hospital's integrated team of vascular surgeons, interventional radiologists, and interventional cardiologists treats all forms of vascular disease with the latest therapies and interventions. Particular expertise is provided in the treatment of aortic aneurysms, carotid artery disease, and lower extremity arterial disease.

Women's Health NewYork-Presbyterian delivers more babies than any other hospital in New York City. The Hospital offers outstanding services in maternal-fetal health, gynecological oncology, and a full range of preventive, primary, and specialty care through the Iris Cantor Women's Health Center at Weill Cornell and The Center for Women's Health at Columbia/Eastside. The Hospital has six WIC centers (a federal and state program for low-income women, infants, and children), representing the largest such non-profit program in the U.S.

For more information about NewYork-Presbyterian Hospital, visit www.nyp.org.

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